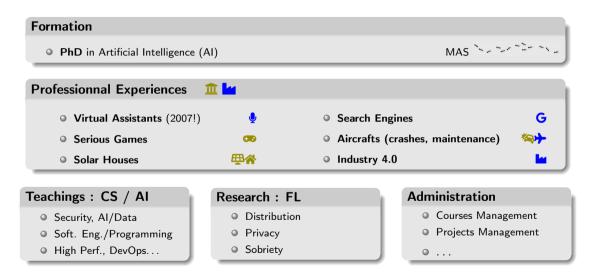
Job Application How to get a good job

G. MULLER (Based on: N. DUBRUC)

October 14, 2025

- 1 Presentations
- Outline
- 3 The recruiter's point of view
- 4 You current position
- 5 Your target
- 6 Resume
- 7 Cover Letter
- 8 Job Interview
- 9 Next steps

Guillaume MULLER: Assistant Professor @MinesSE



Who are you?

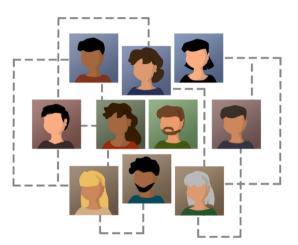


- What is your background?
- What do you expect from this course?
- What do you want to do in the future?

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Outline

- Human Resources
- Recruitment
- Resume / CV
- Cover letter
- Interview



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Human Resources (HR)



Goals

- Comply with state rules/policies
- Fulfill ethical & social responsibilities
- Supplement other depts with (fitting) employees
- Facilitates smooth functioning of other departments
- Ensure long-term association of employees
- Enhance employee's commitment

For a company

Remember... For a company

- Choosing the right person...
- ... while limiting the risks

"When there is doubt, there is no doubt"



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Explain what you learn/know...

... to your nephew

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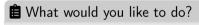
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For which jobs?

The CPS2 program opens opportunities of careers in the research and development of innovative and technical cyber-physical systems: research and development scientists, managers of IT field, cyber-physical system architects, supporting engineers in design and development of cyber-physical systems, experts in socio-technical systems, experts or functional consultant, project manager in applications such as health, transport, energy and environment



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- B What would you like to do?
 - Researcher
 - Research Engineer
 - Software Engineer
 - ... (job types: FR1 FR2 EU)

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How to decrypt a Job offer?

Industry/SSII/ESN

- Web Dev offer
- Indeed/WebDev
- Glassdoor/DataScientist
- HelloWork
- Welcome2Jungle
- CapGemini , ATOS , Sopra Steria
- ACCENTURE , Alten , AKKODIS
- Orange Business Services
- Thales Services Numériques
- AXIANS

Academy/Research

- Research Engineer
- Institutions
 - EMSE / IMT / Recruitee / LabHC
 - INRIA
 - CNRS
- Mailing Lists
 - Info IC / Bull-I3 / EGC
 - SMA / MAS
- Groupes De Recherche
 - RO (Operational Research)
 - GAIA / RADIA (IA) / MADICS (Maths, Data)
 - Robotique (Robots)
- ABG / APEC / AcPos / PolyPos / FacVac

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Resume - Goals

```
Reminder: Hiring process
```

 $[\ \mathsf{Resume} + \mathsf{Cover} \ \mathsf{Letter} \] \to \mathsf{Interview} \to \mathsf{Job}$

Goal

Get the interview

Target: Who are you?

- Hard skills
- Soft skills
- Personality

Resume - Goals

```
Reminder: Hiring process
```

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Get the interview

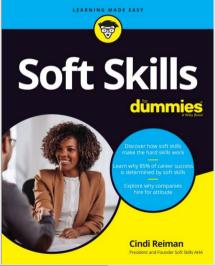
Target: Who are you?

- Hard skills
- Soft skills
- Personality

Do not list skills, demonstrate them

["Aparté"] Resume – Soft Skills

"Soft Skills for Dummies" (Whole book!)



["Aparté"] Resume – Soft Skills

"Soft Skills for Dummies" (Whole book!)

- Part 2: Going Even Further with Soft Skills
 - Ch04: Being Clear with Interpersonal Communication
 - Ch05: Respecting Diversity and Developing Cultural Awareness
 - Ch06: Making an Impression with Your Appearance and Manners
 - Ch07: Staying on Top of Things with Time Management
 - Ch08: Navigating the Dynamics of Working with Others
 - Ch09: Applying Critical Thinking to Problems
 - Ch10: Building a Strong Work Ethic
 - Ch11: Leading from Anywhere in the Organization

Resume - Process

Employer's point-of-view

- Your "API": Even small mistakes will be (mis)interpreted
 - Consistency
 - Organization
 - Written Expression/Spelling
 - Straight thinking
 - Focus

Resume - Process

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Process 🞝

60 CVs/1 job:

- \bullet × 10min = 10hrs
- \circ \times 01min = 1hr

3 steps:

- Drop (format, content, doubts)
- Fit (skills) \Rightarrow 6 CVs
- Outstander

Video: How companies select CVs?

Resume - Content & Structure

Content

- A4 page format!
- 1 page (2 max!)
- Casing: Firstname LASTNAME
- Things you want to be asked about
- Write enough to tease
- Order of Experiences vs. Formation
- Temporal order (↓ dates)
- (no mandatory fields, e.g. photo)

Structure

- Contact information
- Title + Job objective
- Education & qualifications
- (Professional) experience
 - STAR: Situation/Target/Action/Results
- Skills
 - Language, Software
- Other interests

Resume – Examples



JACK KEROUAC

PROJECT MANAGER

PROFILE

Enthusiastic and organized project manager with 7 years of experience working in educational pop-profit organizations. My responsibilities included managing 3 school programs and their funding while maintaining 98% productivity levels.

PROFESSIONAL EXPERIENCE

St Mary's School | Project Manager November 20XX - Present

. Maintain positive relations between partners and community members Develop and prepare draft reports, presentations.

and related correspondence documents.

Performs other duties assigned by administrator.

Apple a Day | Project Manager

March 20XX - October 20XX

 Evaluated the effectiveness of partnerships and nenomme monthly · Increased productivity by 30% through implementing

changes based on stakeholder feedback. Applied for grants and created proposals for funding.

Kids in Need | Project Coordinator Jan 20XX - Nov 20XX

· Performed various administrative tasks to help the

project manager stay on schedule and within budget. . Gathered equipment to make sure the project runs smoothly and timely.

EDUCATION



Master's in International Polations | MVII Sep 20XX - June 20XX New York

Rachelor's in Public Relations | NVII Sep 20XX - June 20XX New York

CONTACT

\$. +1 212 999 9999 name@email.com NY. US

SKILLS

Writing

Communication

Interpersonal

 Excel Asana

Trello

INTERESTS

Ping Pong Kickboxing Mai Tai

REFERENCES

Project Director | St Mary's John Parkins name@amail.com +1 212 4444 444

STEVEN TERRY



. Male

986-2323-3434 Steven@3223.com

□

A Http://steven.info.me

London Fnoland

SKILLS

 Computer Word Excel Power Point

Languages

English, Japanese Chinese

HONORS & AWARDS

2012: TORCV Scholarship in 2nd semester 2012-2013 and 1st semester 2013-2014

CERTIFICATIONS

2018: TOFIC Certificate with score 800 issued by TOPCV

INTERESTS

OBJECTIVE :

Take advantages of sales skills & experience and understanding of market to become a professional Sales Staff and bring a lot value to Customers. From that, I will contribute to development of TOPCV Company

EDUCATION

 TOPCV University Major: Corporate Administration

Oct 2010 - May 2014

- GPA: 3.4 TOPCV University

Major: Corporate Administration Oct 2010 - May 2014 - CDA: 3.4

WORK EXPEDIENCE

TopCV JSC

2016 - Present

- Write and upload product advertising post via Facebook, Forum... - Introduce, consult products and answer customers' queries via

 TonCV Shop Sales man

2016 - Present

- Sell goods for Foreigners and Vietnamese at the Shop - Advertise products on media publications such as: banner. nosters leaflets - Make reports of sales every day

ACTIVITIES

TOPCV - EDUCATION TALK 2014

2013 - 2017 - Organize monthly events, network with US alumni - Share how to hunt scholarships and US student's life experiences

Llike soccer music

Christmas tree

- Too much color (B&W print)
- Too many highlights/fancy fonts
- Sliders/emoticons vs. Al

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- History of past jobs
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- Focus on project rather than your role
- Sentences vs. Bullet points

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Technical KO

- Use of non-standard tools
- Name the file CV.pdf

Resume – Tips

- Sobriety
- Few Highlight (added value)
- Provide evaluation metrics!
- No "lies"
- Old stuff less important
- Fill holes

Resume – Tips

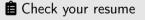
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- Add links to portfolio / professional social nets
- Ask friends/family/professional to proof read
- Have a look at "competition" on in
- Join Recommendation Letters
- Always send a PDF! doc link

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Cover Letter - Goal

```
Reminder: Hiring process
```

[Resume + Cover Letter] \rightarrow Interview \rightarrow Job

Goal

Get the interview

Target: How you fit the job?

 \leftarrow MANDATORY (even if not asked)

- Demonstrate you understand & fit the offer (expected skills...)
- Demonstrate motivation (know company...)
- Focuses & Details "Professional Experiences"

Cover Letter – Content & Structure

Structure You-Me-Us

- Your contact information
- Greetings
- 1rst paragraph
 - Who are you?
 - Purpose of letter (refer to offer)
- 2nd paragraph
 - Interest in this company?
 - What you bring to the company?
- Demonstration of how/why
- Last paragraph
 - Thanks & open for contact
- Salutation
 - "Yours faithfully" (know)
 - "Your sincerely" (know)
- Handwritten signature

(Not so good) Example

Kelly Garnette

kelly_gar@cakeresume.com linkedin.com/kellygarnettes

June 22, 2023

Richard L. Spacey

1952 S Riverside Plaza, Chicago, IL 60 richardspacey@dialtech.com

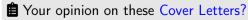
Dear Mr. Richard,

central US, I was thrilled to see an opening for the Executive Assistant position with your company, I, with my 5+ years of experience as an assistant manager, am confident in my ability to manage a ECRO busy day and proactively tackle issues while making sure everyday plans go smoothly and are clearly communicated.

From my 5 years of experience as an assistant manager, I understand the importance of multitasking, self-motivation, and attention to detall, in addition to preparing documents, managing travel arrangements, and handling complex tasks, I've also developed the ability to article traditional and create effective alternative plans, as well as having a mastery of the MS Office Suite and being proficient in using CRM systems.

Being part of Dialfach and continuing to help with the company's mission would be a dream opportunity for ny career development. I would appreciate an opportunity for meet or speak with you further on how I can bring more value to the company, particularly by reducing administrative costs while maintaining the schedules of the top executives. Thank you for your time and consideration!





Cover Letter - Process

Employer point-of-view

- Hard/Soft Skill correspond to offer
- Personality corresponds to team/company
- Motivation for this company/position

Your point-of-view **②**

- Answer the question "Why should I see you?"
- What distinguishes you from other candidates?
- Provide metrics!
- Organize by skill

Videos: "Ninja" Cover Letter

fill Check your cover letter

["Aparté"] (Correctly) Writing a Cover Letter with ChatGPT

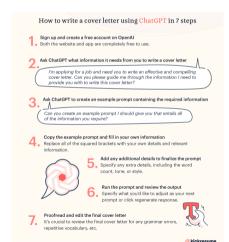
Basic Prompt

"Please write a Cover Letter for me"

["Aparté"] (Correctly) Writing a Cover Letter with ChatGPT

Basic Prompt

"Please write a Cover Letter for me" ⇒ Very generic bullshit...



- Certainly! To create an effective and compelling cover letter for you, I would need the following information and details from you:
 - Job Description: Please provide me with the job description for the position you are applying for. This will help me tailor your cover letter to the specific requirements and responsibilities of the job.
- Company Information: Tell me a bit about the company you are applying to. This will help me understand the company's values, mission, and culture, which I can then incorporate into your cover letter.
- Your Relevant Skills and Experience: Provide me with a list of your relevant skills and experience that make you a strong candidate for the position. This can include education, with the provided in the provided results of the position.
- work experience, internships, volunteer work, and any other relevant experiences.

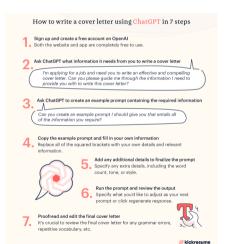
 4. Your Goals: What are your career goals and how does this position fit into them? This will help me highlight your motivation and how you align with the company's mission.
- Achievements: Share any notable achievements that you think could be useful for the cover letter. These can include awards, recognition, or successful projects that you have completed.

With this information, I can craft a cover letter that effectively communicates your qualifications, experiences, and motivation for the position.

["Aparté"] (Correctly) Writing a Cover Letter with ChatGPT

Basic Prompt

"Please write a Cover Letter for me" ⇒ Very generic bullshit...



create an effective cover letter for you: Dear ChatGPT. I am currently applying for [Job Title] at [Company Name], and I would like your help in crafting a cover letter that highlights my qualifications and experience for this position. Please find below the information you will need to create a compelling cover letter for me: 1. Job description: [Please include a copy of the job description for the position you are applying for.1 2. Company information: [Please provide some background information about the company, such as its mission, values, and culture.) 3. Your goals: [Please tell me about your professional goals and how this job fits into your career aspirations.] 4. Your achievements: [Please provide some examples of your previous accomplishments that are relevant to the position you are applying for.) 5. Your motivation: [Please tell me why you are interested in this particular job and what excites you about the opportunity.] Thank you for your help in crafting a cover letter that will make me stand out as a strong candidate for this position. Hook forward to hearing from you soon. (Your Name)

Cover Letter – Common errors

Not enough data collection about the company

Gloubi-boulga

- Unstructured
- Too much BS/adjectives
- Lack precision
- Lack added value (≠ other candidates?)

Paradoxical

- Too much about the company
- Not about what you bring to it

Second CV

- About you
- No motivation
- No objective

Expected

- Answer point-by-point to offer
- The employer decides
- Lacks outstanding

Cover Letter – Tips

- Simple
- Short (1 page, 20 lines)
- Information easy to find
- ullet What you will get o what the employer will get

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Job Interview - Goal

Reminder: Hiring process

[Resume + Cover Letter] \rightarrow Interview \rightarrow Job

Goal

Get the job (or next interview)

Target: Do you actually fit the company/position?

- Verify Skills: Verify you didn't lie in CV/Cover Letter
- See/Test how you behave in human relations

Job Interview - Content & Structure

Phase 1. Presentations

- Employer presents himself
- Employer asks candidate to present himself

"Elevator pitch"

Phase 2. Curriculum verification

- Employer ask specific questions: hard/soft skills
- Based on behaviour, employer estimates soft skills
- Justification of "holes"/changes of career directions
- Employer can try to trick/hustle/jostle
- Technical/Personality tests

Phase 3. Conclusion

- Job organisation & conditions
- Candidate questions/Goodbyes/Next steps

"Body language"

Job Interview – Elevator Pitch (1/3/5min)

Error

Recite CV / Chronological list

3 formats

- By Theme
 - I my formation/experience, I addressed X topics...
- By Objective
 - My goal is ..., thus I studied ...
- Action plan
 - If you hire me, I can bring ... because ...

Content (Past-Present-Future)

- Formation (places, grades)
- Experiences (places, nb years, team, positions)
- Realizations (use case, tools, results/problems, impact)

Job Interview - Process

8 common interviews questions

- Start at 1'01" to 8"00
- Preparation
 - Research the company
 - Prepare yourself
 - anticipate questions, even the stupid ones,
 - have examples to show your qualities,
 - storytelling
 - Ask if you can take notes and do so (motivation + occupy your hands)
 - Be pro-active / Prepare (final) questions
 - "I saw your company invested in ..., can you tell me more about that ?"
 - "Can I discuss with another employee / visit the offices?"

Job Interview - Common Questions

- What are your greatest strengths?
- What do you consider to be your weaknesses?
- What is your greatest achievement?
- Tell me about a challenge or conflict you've faced, and how you dealt with it.
- Tell me about a time you demonstrated leadership skills.
- Tell me about a time you made a mistake.
- Tell me about a time you failed.
- Can you explain why you changed career paths?
- Why did you choose to study in France?
- What are you looking for in a new position?
- What type of work environment do you prefer?
- Tell me a time when you motivated co-workers. What were your steps?
- What interests you about this role?
- Describe a time you had several projects at once how did you ensure it all got done?

- What's your work style?
- How would your boss and coworkers describe you?
- How do you deal with pressure or stressful situations?
- What do you like to do outside of work?
- How do you stay organized?
- How do you prioritize your work?
- What are you passionate about?
- Where do you see yourself in five years?
- What are your career aspirations?
- How do you plan to achieve your career goals?
- What's your dream job?
- What should I know that's not on your resume?
- What are your salary expectations?
- Are you willing to relocate?
- How many tennis balls can you fit into a limousine?
- If you were an animal, which one would you want to be?

Job Interview – Why you?

Errors

- Anecdotal
- BS / Generic answer
- Repeat CV
- Speak about others (modesty/pride/not you)
- Fun answer

Content

- New
- Targeted
- Specific/Examples

Tips

- Start from recruiter priorities
- Bring new information
- Personal stuff (sports...)
- Be dynamic (last question/image of you)

Job Interview – Personality Tests

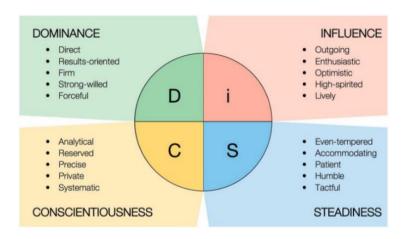
Why?

- Provides essential information
 - what motivates candidates
 - their thinking process
 - their communication preferences
 - their attitudes
- It's convenient
 - speed up the recruiting process
 - make sure candidates going forward fit the company

Different points

- Cultural Fit
- Role & Team fit
- Communication style & preference

Job Interview – Personality Tests – Examples

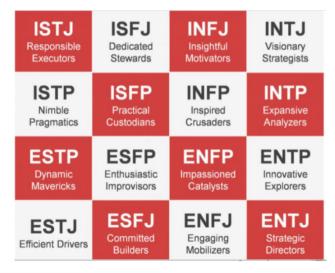




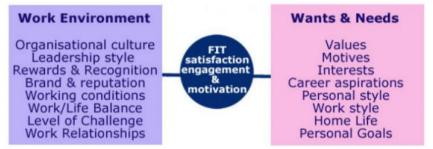
NEO Personality Inventory

Job Interview – Personality Tests – Examples

Myers-Briggs Type Indicator

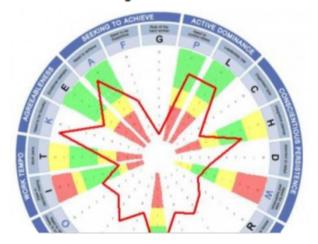


Job Interview – Personality Tests – Examples



Values and Motives Inventory

Personality and Preference Inventory



Job Interview - Common Errors

Not practicing enough

- Give wrong/personal reasons for job
- Always say sorry
- Talk trash about previous job
- Interrupt/contradict the interviewer
- Too talkative
- Not focus on company
- Too generic answers
- Do not know what the employer expects

- Talk about salary/work conditions
- Say "yes" to everything
- Always refer to CV
- Not have final question
- "That's a good question"
- "I'm perfectionist"
- "I do not have defaults"
- "In your shoes"

Job Interview – Common Errors – Salary

Errors

- Introducing this topic yourself
- Lack arguments (from employers' PoV)
- Not knowing your worth (Glassdoor)
- Fear friction
- Talk salary by mail/phone
- Announce interval of values
- Not knowing the French taxation system (Social Security, "Net"=Net/"Brut"=Gross)

Tips

- "A bad first salary is never corrected"
- ullet Apply to multiple job \Rightarrow action lever
- Diversion: talk about something else ()
- Deviation: talk about other advantages (car...)

Job Interview – 10+ Things to Know about French Workplace Culture

Punctuality = MANDATORY

Work-life balance is greatly valued

- No works on Sunday
- \circ 5 \rightarrow 10 weeks vacation (July/August)
- May/December: many "holly" days ("fériés")
- ullet 8am-10am o 5pm-7pm... 10hrs/day max [law]
- "Cadres" vs. "non-cadres"
- 35-hour workweek vs. highest productivity
- "Right to disconnect"

Business etiquette

- rather formal
- always greet: "bonjour"/"au revoir"
- men shake hands / men-women cheek kiss ("bise")
- no alcohol (apart wine ☺)
- Strong Hierarchy

Job Interview – 10+ Things to Know about French Workplace Culture

Networking is key

- attend coffe-breaks (~10pm/4pm)
- attend social events
- get to know your colleagues/partners
- No lunch in your office

Dress code

- formal
- understated makeup/jewelry

Communication is direct

- expect to hear "no"
- discussions & debates

Business language

- Many employees speak only French
- Tu vs. Vous

Lunch breaks etiquette

- main meal (~1hr, 11:30-1pm)
- (sports)

Job Interview – 10+ Things to Know about French Workplace Culture

Bureaucracy

- french law is quite protective (CDD/CDI/trial period)
- canteen | voutchers
- actions that impacts employees have to be approuved
- Job interviews are long & though
- placardization
- Business Meetings without Decisions
- Job offers tend to be over-asking
- Career changes are exceptional
- Customer is not King

Job Interview – Questions to ask at the end



A Last image of you

Goal

- Collect data
- Fit to employer's need
- Show you understood
- Propose new solutions
- End

Errors

- "What's next in the process?" too flat/admin
- "What's a typical day?" irrelevant details
- "What are possible career evolutions?" you
- "Is it a creation/replacement?" dangerous emotions
- "What are the company's values?" BS
- Salary
- Why this "tech" choice? criticism

Job Interview - Questions to ask at the end

Tips: Align to recruiter

Broom (beginner)

Summarize company needs & ask confirmation

Rebound

- Reuse something important said earlier
- "What is the strategy [specific]"

You & Me: Make recruiter see you in job

 "If I would be recruited, what would be our relation"

Crystal ball

"In your choice, what makes most difference?"

Visit

Ask to visit the offices/employees

Carrot (A)

Project the recruiter in next steps

Employer trap (A)

 Ask question he has no answer but you have experience in the domain

Job Interview - After

Send an email to thank & show motivation

Subject line: Thanks for meeting with me on DATE for PO-SITION

Dear Mr. XXX,

Thanks again for taking the time to meet with me on DATE. I enjoyed our conversation about the POSITION and appreciated learning more about working with the team at COMPANY.

It sounds like a rewarding role, especially given the opportunities in SUMMARY OF KEY POINTS LEARNED DURING INTERVIEW.

I look forward to discussing this opportunity with you more. Please don't hesitate to contact me if you need additional information or references.

SALUTATION SIGNATURE CONTACTS

Structure

- Thank
- 2 Show motivation
- 3 Open door for more meetings

- 1 Presentations
- Outline
- 3 The recruiter's point of view
- 4 You current position
- 5 Your target
- 6 Resume
- 7 Cover Letter
- 8 Job Interview
- 9 Next steps

Next Steps / Your tasks for next session

TODOs

- Find 3 different offers you like
- $\bullet \neq titles / \neq companies$
 - an internship offer
 - a position in a company
 - a PhD offer (industrial or academia)
 - A Simplified applications
- For each offer
 - Simulate an application MLF , GM , PM
- Prepare common interview questions